# **Restart Thinking!**

Ways to changeability

# BUCHINGER | KUDUZ

**Dedicated to the honourable merchant.** 

We are not just talking about responsibility, we live it.

Business development, more than business consulting. We want to act successfully with you, not by you.

Authentic, in business as well as in daily life.

No "Dog & Pony"-Shows, simply pure conviction.





# Blind on effectiveness

Activities in the context of Kaizen, Lean and other terms are mistakenly reduced to the optimisation of efficiency and cost. **But this is a fatal error.** 



# Methodology trap

Many companies try to enforce improvements and a cultural change by outdated methodological thinking. **This is condemned to failure.** 



# Wrong qualification

Only knowledge is useless. What counts is experience and personal attitude. To live a culture, people need to experience it.

# No consultants, we are much more

Developing changability, more than just consulting

SUPPORTER AND COMPANION	WE HAVE THE GOAL TO MAKE OURSELVES REDUNDANT
<ul> <li>Consultants tell you, how something works and therewith create dependencies. We support you on your way.</li> </ul>	<ul> <li>This is why we support you in creating and finding your own individual solutions.</li> </ul>
NO CONSULTANCY-WISDOM	SUPPORT INSTEAD OF AID
<ul> <li>Selling methods and tools is good for consultants, but worthless for their clients. Consultancy must not be an end in itself.</li> </ul>	• • •
EXPERTISE BASED ON REAL-WORLD EXPERIENCE	CUSTOMER-ORIENTED INSTEAD OF GREED FOR PROFIT
<ul> <li>We had gathered our experience in various positions before we started supporting others. Our international know-how brings you new views and ideas.</li> </ul>	

## **International network**

No One-Man-Show, instead a network of offenders by conviction

#### CUSTOMER-ORIENTATED SCALABILITY

Buchinger Kuduz collaborates with an international, high-performing network consisting out of Kaizen and Lean experts, executive coaches, organisational developers as well as factory planning specialists. Therewith we are able to realise, local and intercultural, also larger projects and transformations.

- All our partners have gained their real-life experience in various companies, no plain consultant's biographies.
- The mindset of all participants is customer-orientated and in the spirit of Kaizen.
- We do not just talk about lean organisations, we live it. Hence we do not need lavish administrative structures.



## **Dr. Mario Buchinger**

Visionary • Lateral thinker • Kaizen-Trainer • Musician • Author







Born 1975 in Göttingen

Nationalities: German, Croatian



 Diploma in Physics – in the field of astrophysics (Georg-August-University, Göttingen)
 *"Optical spectroscopy of galactical super-soft X-ray* source QR And (=RX J0019.8+2156)"
 Observation data of X-ray-binary star systems, observation works on large telescopes



**Doctorate in Physics** – in the field of material physics (Georg-August-University, Göttingen) *"Nanocharacterization of magnetoresistant oxide tunnel barrier structures"* Investigation of non-conducting oxide tunnel barriers on nanoscale volumes

Postgraduate studies Lean Manufacturing Consultant (Steinbeis university, Berlin)



Additional qualification: SixSigma Green-Belt

Expert training as Kaizen-Trainer and Lean-Expert at Mercedes-Benz in Germany and Japan i.a. by former Toyota (TPS) Experts

#### More than 15 years of experience

- **Model** Development of vision and mission
- **M** Implementation workshops
- Agility and ability to change
- Process analysis
- System- and organisation development
- Expert training and qualification
- **I** Leadership development
- Coaching and Shadowing
- Development of methods
- **Model** Development of qualification concepts
- Derivation of strategies for overall companies, business units and departments

#### Intercultural competence

Grown up bilingual and multicultural. International work in different countries and cultural environments.

- Europe: (e.g. Germany, Austria, France, Sweden, Rumania, ...)
- Asia (China, Japan, India, Turkey, ...)
- Merica (USA, Brasil)

#### **Experience as employee and executive**

#### 2005 - 2008: Daimler AG

*Expert and trainer for production systems (MPS – Mercedes-Benz Production System)* Responsibility for implementation projects in different production MB-sites (Sindelfingen [D], Untertürkheim [D], Bremen [D], Hamburg [D], Hambach [F])

#### 2008 - 2014: Bosch Group – Bosch Rexroth AG $\mathbf{\overline{\mathbf{N}}}$

Expert and trainer for production systems (BPS – Bosch Production System) Responsibility for implementation projects in different international sites Responsibility for training and qualification of all leadership levels in terms of Kaizen, BPS, continuous improvement culture at Bosch Rexroth

#### **Experience as entrepreneur**

#### Since 2013: The Pyramidis Project / Pyramidis Audio $\mathbf{\overline{N}}$

Musician, sound designer, composer / sound studio, record label, publishing Own music productions with world wide distribution and international airplay Journal editor for the magazine "HiFi-Stars"

#### $\mathbf{\overline{N}}$ Since 2014: Own business Buchinger | Kuduz

Keynotes, implementation, business development, visionary, lateral thinker Engagement in Think-Tanks and initiatives for value orientated leadership, sustainability and business ethics



# Finding the correct course

Your target in focus, the navigation under control





# Maintaining the right course

Even against the wind

We provide the correct sails for your ship. So your course is right under all

#### **Keynotes**

#### Authentic • based on experience • convincing • customised

No rehearsed shows Lectures with experience and conviction No ready-made content

Please find below some examples. The keynotes are always adjusted to the customer's needs.

<ul> <li>CHANGE AND AGILITY: Facing the challenges</li> <li>What are the challenges of tomorrow?</li> <li>What is the meaning of agility and how you can make it real?</li> <li>Responsibility for economy, society and environment.</li> <li>What is a true vision? What is the difference to a strategy?</li> <li>What are characteristics of disruptions?</li> </ul>	<ul> <li>LEAN, KAIZEN, CIP, KATA, SIX-SIGMA:</li> <li>Caught in the method trap</li> <li>What is the meaning of these items and what is their relation to each other?</li> <li>Just great marketing or real content?</li> <li>Why do many activities not lead to the expected success?</li> <li>Experience possible ways to a culture of continuous improvement.</li> <li>Understand your role as a leader.</li> </ul>
<ul> <li>ELECTRIC MOBILITY:</li> <li>Radical change in the automotive industry</li> <li>Which trends and developments will appear?</li> <li>What is the impact on the European economy?</li> <li>Why are some companies caught in a paradigm trap?</li> </ul>	<ul> <li>INDUSTRY 4.0, INTERNET OF THINGS, DIGITALISATION:</li> <li>A curse, a blessing or just hot air?</li> <li>What is the correct understanding of these item?</li> <li>Digitalisation and automatisation or is there something more?</li> <li>Leadership 4.0? Which human image stands behind it?</li> </ul>
<ul> <li>What can other branches learn out of these changes?</li> <li>Automotive industry in terms of disruption.</li> </ul>	<ul> <li>Which opportunities and risks are included in Industry 4.0?</li> <li>Are Industry 4.0, Digitalisation and Internet of Things really something new?</li> </ul>

# Implementation

#### Targeted • connecting • comprehensive • customised

	<ul> <li>Derivation of visions and missions and strategy development</li> <li>Definition of BlueSky and Overall Plant Concept (OPC)</li> <li>Derivation and description of target states</li> <li>Impulses for the future of companies and organisations</li> </ul>
PRODUCTION	<ul> <li>Value Stream Development and Factory planning</li> <li>Visual management, KPIs</li> <li>Process optimisation (Kanban, line balancing, SMED, 5S, TPM,)</li> <li>Lean Production, TPS</li> </ul>
ADMINISTRATION -	<ul> <li>Swimlane-Analyses</li> <li>Optimisation of information flows</li> <li>Sensitisation for external and internal customer relationships</li> <li>Lean Administration</li> </ul>
RESEARCH & DEVELOPMENT	<ul> <li>Development and design aligned to customer requirements</li> <li>Understanding for the right customer values</li> <li>Creativity and chaos as basis for innovation</li> <li>Working in and leading of agile teams</li> </ul>
POLITICS AND AUTHORITIES	<ul> <li>Derivation of long-term visions for nations and community of nations</li> <li>Continuous improvement of governmental institutions</li> <li>Analysis of global problems and questions</li> <li>Development of customer orientation for authorities</li> </ul>

## **Seminars**

#### Inspiring • team-oriented • specific • customised

Starting point and cornerstone Open formats and in-house events Connection to the real-life challenges

Additionally to the here listed formats we offer further seminars specially adapted to the customer's needs.

LEADING IN AGILE ORGANISATIONS	KAIZEN-BASED LEADERSHIP CULTURE
<ul> <li>Meeting change and volatility</li> <li>Handling of individual customer expectations</li> <li>Consequences on thinking and behaviour of economy and society</li> <li>The role of the leaders in agile organisations</li> <li>The right framework for the employees</li> </ul>	<ul> <li>The DNA of a culture of continuous improvement</li> <li>Kaizen as basis of sustainable business management</li> <li>Connection to "Operational Excellence"</li> <li>The meaning of Kaizen and the connection to "Lean", "KVP", "Kata"</li> <li>The role of leaders in a Kaizen culture</li> </ul>
VALUE STREAM BASED THINKING AND ACTING	SUSTAINABLE BUSINESS DEVELOPMENT
<ul> <li>The value stream as guiding principle not as method</li> <li>Customer orientation transferred into the processes</li> <li>Cross-departmental thinking and acting</li> <li>Process analysis and identification of weaknesses of an existing system</li> <li>Acquiring knowledge by working on case examples</li> </ul>	<ul> <li>Ways to holistic and long-term business development</li> <li>Challenges, risks and chances</li> <li>Customer value and the difference to the customer benefit</li> <li>Vision, mission, BlueSky and the strategy</li> <li>Context with improvement activities and implementation programs</li> </ul>

# Setting up an internal improvement organisation

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Make consultants redundant Driving the improvement with in-house expertise Gaining momentum

Our qualification concept is always adapted to the customer's needs regards proceeding, organisation and content.



## Media

#### Book • Podcast (German language)



The RestartThinking Podcast dealing with current topics out of economy, business and society. Available on all known podcast providers and on our website.





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CLUNIC



Das Wasserfall-Paradoxon Wege zur Veränderungsfähigkeit

The Waterfall-Paradox: Our latest book describing a possible holistic approach to drive change and to develop companies, institutions and even overall societies towards a reliable and sustainable future. Change must not be seen as pain and effort, it should be something normal and it is always a chance to improve.

Managergehälter

Publishing date: May 2020.

More information is available on our website.

#### **Customers**

Collaborative • respectful • practice-oriented • customised



# Many branches, one direction

The challenges are similar, but the solutions are different.



#### **Contact details**

Let us stay in contact

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